

Message Text

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ACTION EUR-12

INFO OCT-01 ISO-00 SS-15 SP-02 PER-01 SIG-01 A-01
MMO-01 EB-08 SCA-01 IO-13 INR-07 PM-04 CU-02
/069 W

-----301723Z 054758 /47

R 300918Z MAR 77
FM AMEMBASSY REYKJAVIK
TO SECSTATE WASHDC 7140

C O N F I D E N T I A L SECTION 1 OF 2 REYKJAVIK 0442

STADIS//////////

E.O. 11652: XGDS-1
TAGS: AMGT, PFOR, IC
SUBJECT: PARM - ANNUAL POLICY AND RESOURCE ASSESSMENT-PARTS II
AND III

REF: (A) CERP 0001; (B) REYKJAVIK 412; (C) STATE 47671;
(D) STATE 38356

1. PART II - RESOURCE ASSESSMENTS

A. STATE

EXECUTIVE SECTION

-- PROVIDE OVERALL DIRECTION TO MISSION EFFORTS IN ESTABLISH-
ING PRIORITIES AND ACHIEVING OBJECTIVES;
-- MAINTAIN CONTACT WITH ALL SEGMENTS OF ICELANDIC SOCIETY
TO FOSTER CLOSER ICELANDIC IDENTIFICATION WITH U.S. AND
OTHER NATO NATIONS AND WITH COMMON GOALS OF ATLANTIC COMMUN-
ITY, AND TO POINT OUT CONTINUING SOVIET MILITARY BUILDUP
IN ARTIC AND NORTH ATLANTIC REGIONS;
-- MAINTAIN CONTACT AND WORK WITH KEY GOI OFFICIALS AND BASE
AUTHORITIES TO IDENTIFY AND RESOLVE PRESENT AND POTENTIAL
PROBLEMS CONCERNING BASE AND IDF PRESENCE;
-- MONITOR DEVELOPMENTS REGARDING POSSIBLE ASSISTANCE
IN CONSTRUCTION OF NEW AIR TERMINAL COMPLEX;
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-- ASSURE TIMELY IMPLEMENTATION OF PROVISIONS OF MOU;
-- COOPERATE CLOSELY WITH OTHER SECTIONS OF EMBASSY
AND WITH USIS IN IDENTIFYING AND INVITING IV AND NATO
TOUR CONDIDATES AND POSSIBLE ICELANDIC PARTICIPANTS IN
OTHER USG-SPONSORED ACTIVITIES;
-- ENCOURAGE US-ICELANDIC CULTURAL EXCHANGES IN ORDER
TO BROADEN ICELANDIC PERCEPTION OF THE UNITED STATES;

-- STRENGTHEN CONTACTS WITH LEADING ELEMENTS IN LOCAL BUSINESS COMMUNITY IN ORDER TO ENCOURAGE SUPPORT FOR U.S. SECURITY OBJECTIVES AMONG ICELANDIC BUSINESSMEN AND TO FACILITATE ECON/COMM SECTION EFFORTS TO PROMOTE U.S. COMMERCIAL OBJECTIVES IN ICELAND;
-- REVIEW SENSITIVE CONSULAR CASES AND BACKSTOP CONSULAR SECTION AS APPROPRIATE IN SUPPORT OF U.S. CITIZEN INTERESTS IN ICELAND;
2- MAKE REPRESENTATIONS ON SELECTIVE BASIS WITH LEADING GOI OFFICIALS TO OBTAIN ICELANDIC SUPPORT FOR U.S. POSITION ON KEY INTERNATIONAL ISSUES.

POLITICAL SECTION

-- SUPPORT EXECUTIVE SECTION BY MAINTAINING CLOSE RELATIONS WITH GOI OFFICIALS AND BASE AUTHORITIES TO ASSURE TIMELY IMPLEMENTATION OF MOU AND TO HELP RESOLVE POTENTIAL PROBLEMS RELATING TO PRESENCE OF BASE;
-- MAINTAIN CLOSE CONTACTS AT MIDDLE LEVEL OF GOI, WITH LABOR MOVEMENT, MEDIA, AND POLITICAL PARTIES TO ENCOURAGE, AS APPROPRIATE, SUPPORT AND UNDERSTANDING FOR U.S. OBJECTIVES, PARTICULARLY IN SECURITY MATTERS;
-- IDENTIFY POTENTIAL CANDIDATES FOR IV GRANTS, NATO TOURS AND OTHER USG-SPONSORED ACTIVITIES;
-- ANALYZE DEVELOPMENTS IN GOI, POLITICAL PARTIES, AND LABOR MOVEMENT FOR THEIR IMPACT ON U.S. OBJECTIVES AND INTERESTS IN ICELAND, ESPECIALLY THOSE RELATING TO NATO BASE AND ICELANDIC MEMBERSHIP IN NATO;
-- CULTIVATE GOI OFFICIALS IN SUPPORT OF SIGNIFICANT INTERNATIONAL OBJECTIVES SOUGHT BY THE U.S.;

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-- BACKSTOP ECONOMIC SECTION.

ECONOMIC/COMMERCIAL SECTION

-- EXPAND CONTACTS IN APPROPRIATE GOI MINISTRIES AND ICELANDIC BUSINESS COMMUNITY TO FURTHER U.S. COMMERCIAL AND OTHER OBJECTIVES;
-- ASSESS PRESENT AND POTENTIAL IMPACT OF ICELANDIC ECONOMIC DEVELOPMENTS ON U.S.-ICELANDIC RELATIONS;
-- IDENTIFY POTENTIAL PARTICIPANTS FOR USG-SPONSORED ACTIVITIES;
-- ACTIVELY SEEK OUT AND REPORT ON PROMISING TRADE OPPORTUNITIES AND OTHER TRADE-RELATED MATTERS;
-- IDENTIFY AND SEEK REMOVAL OF IMPEDIMENTS TO U.S.-ICELANDIC TRADE;
-- MAINTAIN CLOSE CONTACT WITH BASE AUTHORITIES AND MONITOR TIMELY IMPLEMENTATION OF KEY MOU ECONOMIC PROVISIONS (E.G. GEOTHERMAL WATER HEATING FOR BASE.);
-- BACKSTOP POLITICAL SECTION.

CONSULAR SECTION

- PROVIDE BASIC CONSULAR SERVICES IN AN EFFICIENT, RESPONSIVE MANNER;
- MAINTAIN CLOSE CONTACTS WITH ICELANDIC OFFICIALS IN THE POLICE, JUSTICE MINISTRY AND AIRLINE AND AIR-PORT OPERATIONS TO ASSURE EFFECTIVE SERVICE TO U.S. CITIZENS;
- MAINTAIN CONTACTS WITH POLITICALLY-ACTIVE ICELANDIC YOUTH AND OTHERWISE ASSIST POLITICAL SECTION;
- IDENTIFY POTENTIAL CANDIDATES FOR USG-SPONSORED ACTIVITIES;
- BACKSTOP ADMINISTRATIVE OFFICER.

ADMINISTRATIVE SECTION

- PROVIDE ADMINISTRATIVE SUPPORT OF MISSION EFFORTS;
 - EXPAND CONTACTS IN ICELANDIC BUSINESS COMMUNITY, APPROPRIATE GOI AGENCIES, POLICE, TRANSPORTATION
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AUTHORITIES AND BASE OFFICIALS TO ASSURE AVAILABILITY OF THEIR ASSISTANCE AND COOPERATION AS NEEDED;

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MMO-01 EB-08 SCA-01 IO-13 INR-07 PM-04 CU-02
/069 W

-----301727Z 054778 /47

R 300918Z MAR 77
FM AMEMBASSY REYKJAVIK
TO SECSTATE WASHDC 7141

C O N F I D E N T I A L SECTION 2 OF 2 REYKJAVIK 0442

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- IDENTIFY POTENTIAL PARTICIPANTS FOR USG-SPONSORED ACTIVITIES;

- ASSURE EFFECTIVE OPERATIONS OF MISSION TELECOMMUNICATIONS FACILITY;
- ASSURE EFFECTIVE POST SECURITY;
- BACKSTOP CONSULAR OFFICER.

AS NOTED ABOVE, EMBASSY RESOURCES ARE SPECIFICALLY TARGETED TO PROVIDE MAXIMUM SUPPORT FOR PRIORITY OBJECTIVES. DESPITE AUSTERE STAFFING PATTERN (THREE SECTIONS - POLITICAL, ECONOMIC, CONSULAR - HAVE ONLY ONE AMERICAN OFFICER EACH AND NO AMERICAN STAFF PERSONNEL), WE BELIEVE CURRENT RESOURCES WILL BE ADEQUATE IN TERMS STATED MISSION OBJECTIVES DURING NEXT 18-24 MONTHS. WORKLOADS FOR SPECIAL OR EMERGENCY UNDERTAKINGS MAY BE ARRANGED INTERNALLY WITHOUT FORMAL REPROGRAMMING. HOWEVER, ANY LOSS IN EITHER AMERICAN OR ICELANDIC PERSONNEL OR DECLINE IN ITS QUALITY WOULD ADVERSELY AFFECT OUR ABILITY TO ACHIEVE MISSION OBJECTIVES. (SEE PART III SECTION B) THERE IS NO "FAT" IN STAFFING AT THIS SMALL MISSION.

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B. OTHER AGENCY PROGRAMS AND RESOURCE LEVELS - USIS

USIS REYKJAVIK IS INTEGRAL PART OF OVERALL U.S. PRESENCE IN ICELAND AND ABSOLUTELY ESSENTIAL ELEMENT IN ACHIEVEMENT OF OUR OBJECTIVES HERE. PRIORITY GOALS SET FORTH IN USIS COUNTRY PLAN FOR ICELAND CLOSELY PARALLEL OBJECTIVES LISTED IN PART I OF EMBASSY ASSESSMENT. IN PURSUIT OF OUR JOINT OBJECTIVES USIS HAS DEVELOPED HIGHLY EFFECTIVE PROGRAMS OF VISITING SPEAKERS, CULTURAL AND OTHER PRESENTATIONS WHICH DRAW KEY ICELANDIC PARTICIPATION (INCLUDING PRESIDENT OF ICELAND AND HIS WIFE AT ONE RECENT EVENT.) USIS ALSO COOPERATES CLOSELY WITH EMBASSY IN DEVELOPMENT AND IMPLEMENTATION OF HIGHLY EFFECTIVE IV GRANT PROGRAMS AND NATO TOURS. CONTACTS WITH LOCAL MEDIA ARE EXCELLENT. QUALITY AND FREQUENCY OF MEDIA PLACEMENTS ARE OUTSTANDING.

WITH TWO AMERICAN OFFICERS AND SEVEN ICELANDIC EMPLOYEES USIS REYKJAVIK IS AS AUSTERELY STAFFED AS EMBASSY. ANY CUTS IN USIS WOULD REQUIRE PARALLEL PROGRAM REDUCTIONS TO DETRIMENT USIS AND OVER-ALL MISSION OBJECTIVES. SINCE, AS NOTED PART I, USIS PROGRAMS ARE CUTTING EDGE FOR U.S. PENETRATION INTO HIGHLY INFLUENTIAL INTELLECTUAL AND MEDIA COMMUNITIES IN ICELAND, PRESENT PERSONNEL STRENGTH SHOULD BE RETAINED AT CURRENT LEVELS.

RE FUNDING, WE TRUST DEPARTMENT (CU) AND USIA

WASHINGTON WILL CONTINUE PROVIDE EXCELLENT FINANCIAL SUPPORT FOR USIS AND EMBASSY/USIS PROGRAMS. IF ADDITIONAL FUNDS AVAILABLE WE CAN EXPAND IV GRANT PROGRAMS AND NATO TOURS NEXT YEAR. BY END OF FY 77 WE WILL HAVE FUNDED AT LEAST FOUR IV GRANTEES AND ONE NATO TOUR. ADDITIONAL FUNDS MAY ALSO BE NEEDED FOR SPECIAL UNDERTAKINGS SUCH AS SPONSORING ANOTHER ENGLISH TEACHERS' SEMINAR AND SENDING ICELANDIC DELEGATES TO

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THE TROMSO ATLANTIC ALLIANCE SEMINAR HELD ANNUALLY IN NORWAY.

2. PART III - STATE PERSONNEL RECOMMENDATIONS

A. REPROGRAMMING:

AS NOTED IN PART II, WE DO NOT ANTICIPATE NEED FOR ANY FORMAL REPROGRAMMING. POST RESOURCES ARE CAREFULLY TARGETED TO MEET OBJECTIVES AND ALTHOUGH PERSONNEL MARGINS ARE TIGHT, WE HAVE SUFFICIENT FLEXIBILITY TO ADJUST WORKLOADS TO MEET SPECIAL OR UNUSUAL SITUATIONS.

B. INCREASES/DECREASES:

CURRENT STAFF LEVELS OF AMERICANS AND ICELANDERS ARE CLEARLY AT ABSOLUTE MINIMUM LEVEL NECESSARY FOR ATTAINMENT OF OUR POLICY OBJECTIVES AND FOR CONDUCT OF POST OPERATION. GIVEN THE IMPORTANCE OF U.S. AND NATO STRATEGIC INTEREST IN ICELAND, THE LARGE U.S. MILITARY PRESENCE AT KEFLAVIK NATO BASE, AND FACT THAT OUR MISSION STAFF IS ALREADY SMALLEST IN EUR/NE, AND DECREASES IN EITHER AMERICAN OR ICELANDIC PERSONNEL WOULD BE DETRIMENTAL TO PURSUIT OF OUR OBJECTIVES.

C. LOW PRIORITY POSITIONS:

NUMBER OF STATE DIRECT HIRE AMERICANS AT POST IS TEN. THEREFORE, IN ACCORDANCE WITH INSTRUCTIONS IN PARA 13, PART C OF STATE 38356 WE HAVE NOT IDENTIFIED ANY LOW PRIORITY POSITIONS.

D. MISSION STAFFING CHART:

AGENCY/FUNCTION	AMERICAN	AMERICAN FSL	FSL	OFFICERS	STAFF	PROF. STAFF
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STATE:

EXECUTIVE	2	2	0	0		
POLITICAL	1	0	1	0		
ECONOMIC/COMM	1	0	1	1		
CONSULAR	1	0	1	0		

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ADMIN 2 1 2 4
(COMMUNICATIONS) (1) (0) (0) (0)
USIS: 2 0 2 5

PROJECTED MISSION STAFFING CHART FOR FY 79 - SAME AS ABOVE.
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